

GORILLA AI INFRASTRUCTURE

ADDRESSING YOUR DEMAND, NOW

The background of the image is a dark blue to black gradient, overlaid with a complex, glowing pattern of blue and purple particles or light trails. These particles are concentrated in a large, roughly circular shape on the right side of the image, creating a sense of depth and movement. The overall aesthetic is futuristic and technological.

Trusted

Resilient

AI Infrastructure

Lattice

Gorilla's Strategic Identity

A Global Customer-Contracted AI Infrastructure Platform

Gorilla converts large-scale customer demand into commissioned AI compute capacity and recurring infrastructure revenue.

What Gorilla Brings Together



Customer Origination

Securing long-term demand from hyperscale, sovereign and enterprise customers.



Capacity Control

Securing data center capacity, development sites and delivery partners.



Capital Structuring

Matching project debt, GPU financing and strategic capital to contracted customer cash flows.



Infrastructure Execution

Designing, building, deploying and commissioning high-density AI environments.



Long-Term Operations

Managing service levels, power, security, monitoring and infrastructure performance.

Geographic Focus - Customer First. Capital Matched to Contracts. Infrastructure Built to Operate.

Global customer relationships with an initial infrastructure focus across Asia and the Middle East.

The AI Infrastructure Bottleneck

Demand Is Global. Deliverable AI-Ready Capacity Is Scarce.

The strategic bottleneck is no longer about access to AI demand. It is the ability to combine:

- Secured power
- Suitable data center capacity
- High-density cooling
- Next-generation GPUs
- Project financing
- Implementation capability
- Reliable long-term operations

Market Proof Points

**32GW →
57GW**

**APAC Data Center
Capacity Growth**

Projected APAC data center capacity growth from 2025 to 2030.

**US\$29.6bn →
US\$68.5bn**

**APAC Colocation
Market Growth**

Projected APAC colocation market growth through 2030.

+25GW

**Additional APAC
Capacity Required**

Additional expected capacity required across APAC by 2030.

Gorilla's Opportunity

Gorilla is positioned at the convergence of customer demand, powered infrastructure, project capital and technical execution.

- AI Demand
- Power & Capacity Constraint
- Gorilla Execution Platform
- Operational Compute

Investment Thesis Overview

01 Customer-Led Rather Than Speculative

Gorilla develops capacity in response to signed contracts, advanced customer requirements, or clearly identified demand.

02 Flexible Asset Structures

Projects can be delivered through GPU-as-a-Service, long-term colocation, co-development, or owned and controlled campuses.

03 Control of The High-Value Operating Layer

Gorilla manages compute deployment, customer delivery, service levels, power performance, security and long-term operations.

04 Contract-Backed Project Financing

Long-duration customer arrangements support asset-level debt, GPU financing and infrastructure investment.

05 A Compounding Execution Platform

Each deployment strengthens customer confidence, supplier access, financing capacity and Gorilla's ability to secure larger projects.

Gorilla is not building capacity and then searching to fill it. Gorilla is securing demand and then building the infrastructure required to serve it.

What We Do

We cover every layer and can scale from single-site audits to multi-country deployments.

Design & Build

- Data Center Design
- Surveys
- Audits
- Feasibility

AI-Ready Infrastructure

- Dense Compute
- Resilient Cooling
- Power Continuity

Cloud & Virtualization

- Cloud Infrastructure
- Virtualized Environments
- Managed Services

Construction & Installation

- Greenfield
- Brownfield
- Rack & Stack
- Cabling

Security & Monitoring

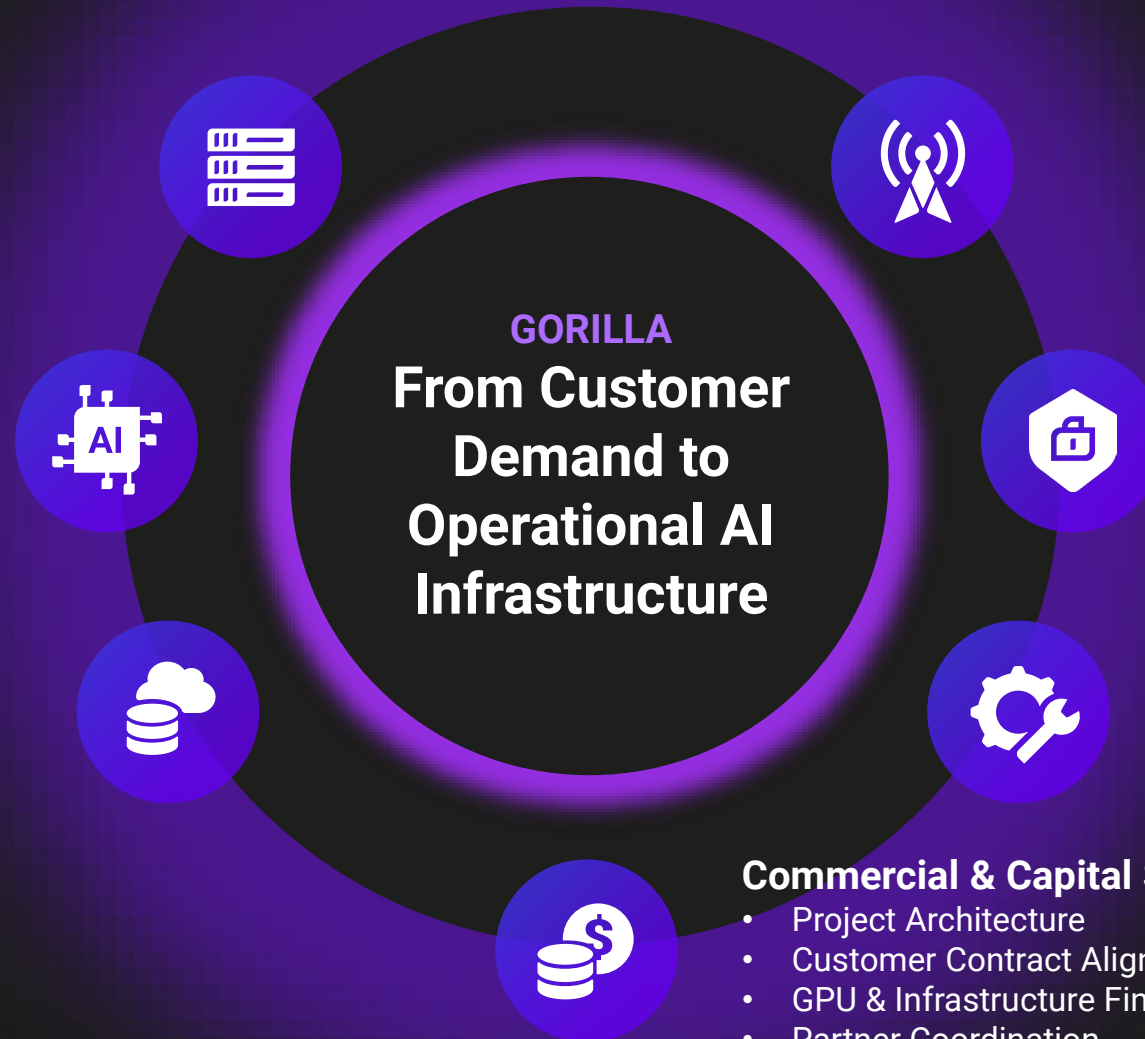
- Physical Security
- CCTV
- Access Control
- NOC Support

Operations & Maintenance

- 24/7 Operations
- Remote Monitoring
- Preventive Maintenance

Commercial & Capital Structuring

- Project Architecture
- Customer Contract Alignment
- GPU & Infrastructure Financing
- Partner Coordination



End-to-End

Execution Model

Every project begins with customer demand and concludes with contracted capacity that generates revenue.

Before Stage 1

Customer requirement and commercial model

Stage 1: Assess

- Feasibility Studies
- Audits & Safety Standards
- Capacity Planning
- Power & Thermal Surveys

Stage 2: Design

- Engineering Design
- Space Planning
- Cable Routing
- Raised Floor Planning
- Electrical & Cooling Architecture

Stage 3: Build

- Greenfield Construction
- Brownfield Refurbishment
- Structural Works
- Fit-out & Installation

Stage 4: Deploy

- Rack and Stack
- Network Implementation
- Infrastructure Activation
- Operational Readiness

Stage 5: Secure

- CCTV & Access Controls
- Monitoring Systems
- NOC Support
- Cyber Secure Operating Environments

Stage 6: Operate

- 24/7 Operations
- Predictive Maintenance
- Preventive Maintenance
- Remote Monitoring
- Managed Services

After Stage 6

Recurring revenue and capacity expansion

The Gorilla Contract-to-Revenue Flywheel



Customer Demand

Large-scale AI compute requirement identified with customer, sovereign partner, or technology platform.



Long-Term Contract

Capacity, term, service model and deployment phasing agreed.



Facility & Power Secured

Existing colocation capacity, development site, or dedicated campus allocated.



Capital Matched to Project

Customer deposits, project debt, GPU financing and Gorilla capital are structured around contracted cash flow.



Deployment & Commissioning

Data hall readiness, infrastructure installation, GPU deployment, testing and customer acceptance.



Recurring Revenue

Compute, colocation, infrastructure and managed-service revenue begins.



Expansion

Customer adds capacity; new halls are activated, and contracts extend into additional markets.

Each completed deployment increases Gorilla's operating credibility and enables the next project to be delivered at a greater scale.

Flexible AI Infrastructure Business Models

The same execution platform supports multiple ways to monetize AI infrastructure without forcing every market into one ownership structure.

GPUaaS / AI Cloud COMPUTE-LED

Gorilla controls and/or procures GPU capacity and sells managed AI compute under customer contracts.

- **Revenue**
Recurring GPU Compute
- **Capital Profile**
GPU-Led
- **Project Example**
Yotta 1 and Yotta 2

Managed Facility Lease FACILITY-LIGHT

Gorilla leases powered capacity and manages the deployment, SLA and customer delivery.

- **Revenue**
Compute + Managed Services
- **Capital Profile**
Lower Real-Estate Burden
- **Project Example**
NeutraDC Batam

Co-Development / Build-to-Suit PARTNERSHIP-LED

Gorilla partners with data center owners, utilities, landowners, or financiers to create AI-ready capacity.

- **Revenue**
Development Economics + Operations
- **Capital Profile**
Shared or Project-Financed
- **Project Example**
Thailand & Malaysia

Owned / Controlled Campus ASSET-BACKED

Gorilla controls the campus, power pathway and AI-ready infrastructure platform.

- **Revenue**
Capacity + Compute + Asset Value
- **Capital Profile**
Highest Control & Upside
- **Project Example**
Korat 200 MW

Investor Takeaway

One platform, multiple monetization structures. Contracted demand drives deployment, financing follows customer quality and asset control, and Gorilla remains embedded through operations, SLA management, security and lifecycle support.

Commercial Lens

Compute Revenue | Capacity Revenue |
Operations Revenue | Infrastructure Value

*Note: Project-specific ownership, lease, SLA and financing terms vary by contract. This slide explains participation models rather than contract-level economics.

*Commercial Spectrum: lower real-estate ownership burden → higher asset control and upside

Gorilla Is Building a Global Customer-Contracted AI Infrastructure Platform

Regional AI Compute Footprint

Regional GPU Deployment Base Across India, Indonesia, Thailand & Malaysia

BASE IDENTIFIED FOOTPRINT

~145K+ GPU-Equivalent

Excludes Potential Indonesia Expansion

EXPANSION CASE

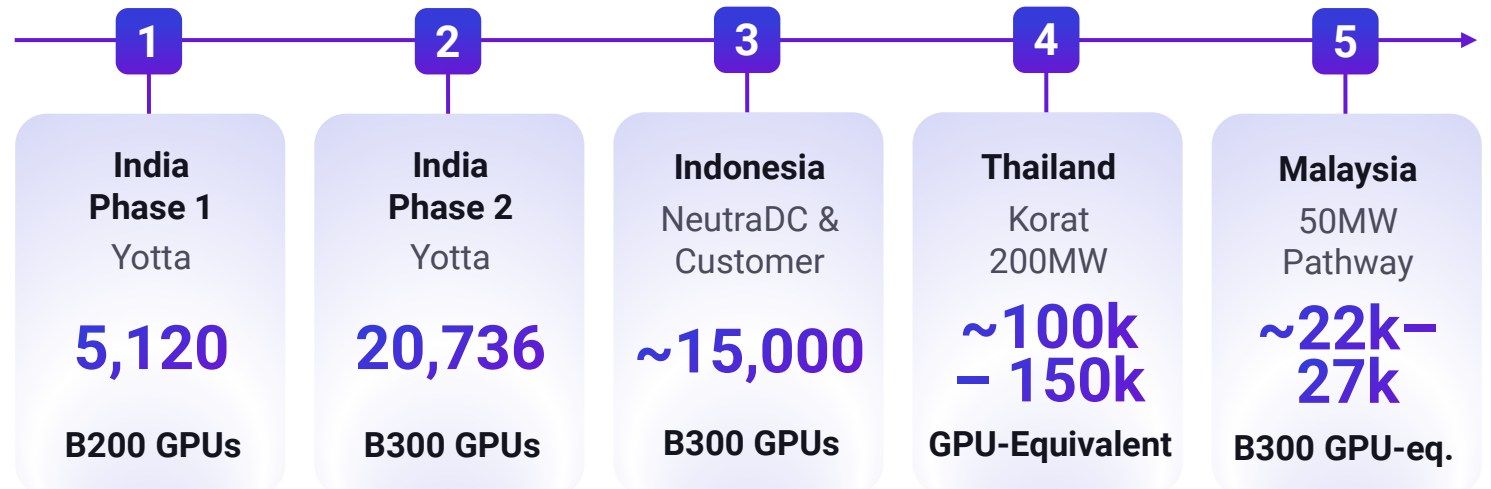
~200K+ GPUs

Including a Further Indonesia Regional Option

PLANNING ASSUMPTION

MW-to-GPU conversion uses an indicative ~2kW per GPU-equivalent, subject to final rack density, cooling and power design.

GPU-BASED REGIONAL DEPLOYMENT VIEW



ADDITIONAL INDONESIA REGIONAL OPTION

+~15,000 B300 GPUs

Subject to Final Site, Customer & Financing Readiness

Note: Thailand and Malaysia MW capacity converted to GPU-equivalent using high-level planning assumptions. Final GPU count will depend on equipment mix, rack density, redundancy and usable IT load.

Portfolio Maturity & Risk Classification

01 Operating

Capacity installed, accepted and generating revenue.

02 Contracted Deployment

Customer contract signed with implementation or commissioning underway.

03 Capacity Secured

Power or facility capacity secured, but customer deployment or financing not fully complete.

04 Advanced Development

Customer, site, engineering and commercial workstreams are active.

05 Strategic Pipeline

Identified future opportunities without inclusion in contracted revenue.

Project Classification

Project	Status
India — Yotta 1	Contracted Deployment / Operating Ramp
India — Yotta 2	Contracted Deployment
Indonesia— NeutraDC Batam	Contracted Phased Deployment
Thailand — Korat	Capacity Secured / Advanced Development
Malaysia — Johor Bahru	Strategic Development
Middle East	Strategic Focus & Active Development

Deployment & Revenue Commencement Roadmap

H2 2026

- **Yotta Phase 1** - Installation, customer acceptance and capacity ramp
- **Yotta Phase 2** - Facility readiness, infrastructure preparation and phased GPU deployment
- **Batam Phase 1** - Approximately 300 servers ready and deployed by the end of September 2026

Q1 2027

- **Batam Phase 3** –
An additional deployment of 875 servers

Cumulative Batam Capacity: 1,875 Servers

1

2

3

4

December 2026

- **Batam Phase 2** –
An additional deployment of 700 servers

Cumulative Batam Capacity: 1,000 Servers

2027 Onward

- **Yotta Phase 2** - Continued capacity activation and a recurring revenue ramp
- **Korat** - First dedicated customer halls delivered within 12 months of notice to proceed
- **Malaysia and Middle East** - Progression subject to customer, site and capital milestones

Contracted Revenue Visibility

Project	Contracted Value	Term	Annualized Steady-State Revenue
Yotta 1	More than US\$500m	5 years	US\$100m
Yotta 2	Approximately US\$2.8bn	Multi-year	US\$490m
NeutraDC Batam	Approximately US\$2.5bn	5 years	US\$500m
Korat	Hall-specific future contracts	Customer-specific	US\$800-900m

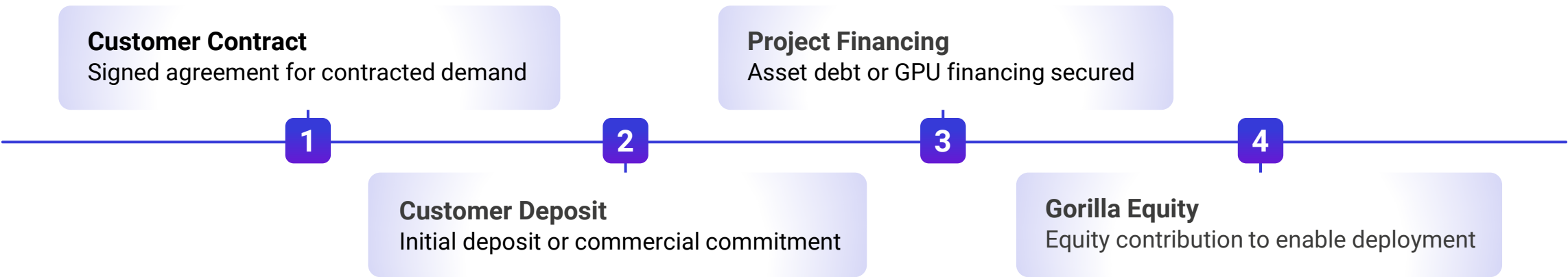
Potential Aggregate Contracted Base

Approximately US\$5.8 billion of contracted revenue.

Important Explanation

Contract value is recognized over time. Revenue begins as each phase is commissioned, accepted and placed into service.

Gorilla’s Project-Capital Architecture



Why Gorilla Wins

Gorilla combines customer access, infrastructure execution and long-term operations in markets where these capabilities are rarely available from a single accountable partner.

01 Customer Origination in Complex Markets

Gorilla has developed relationships capable of producing large-scale sovereign, hyperscale and enterprise infrastructure demand.

02 Flexible Commercial Architecture

Gorilla can operate through GPUaaS, colocation, co-development, or owned campus structures.

03 Difficult-Market Execution

Local capabilities across India, Indonesia, Thailand, Malaysia and other strategic markets enable Gorilla to manage complex regulatory, infrastructure and delivery environments.

04 Integrated Operational Responsibility

Gorilla remains accountable for deployment, security, service levels, monitoring and long-term infrastructure performance.

05 Security Embedded into Infrastructure

Physical security, network security, cybersecurity and operational monitoring are designed as a single system.

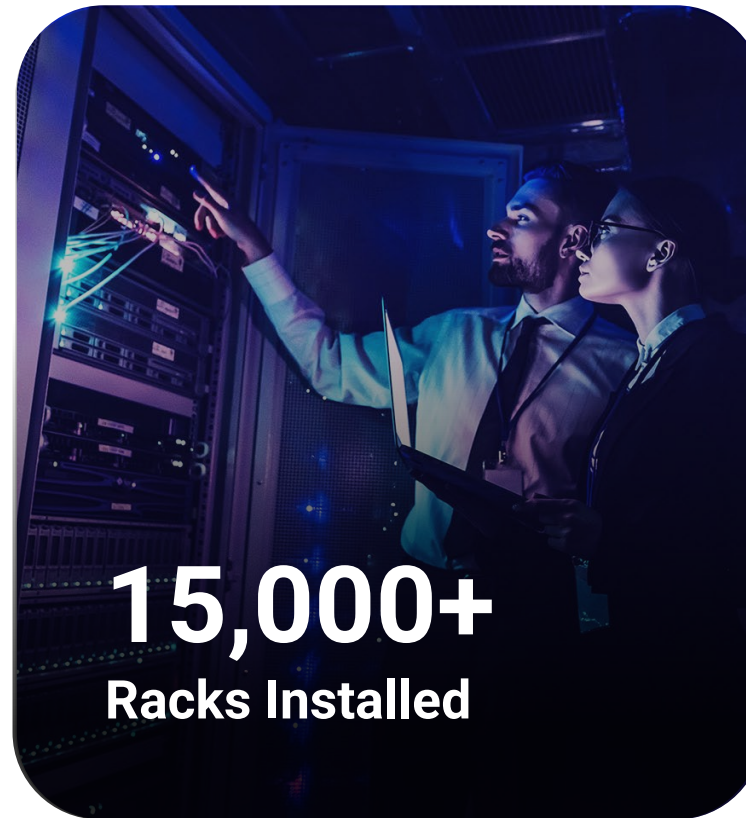
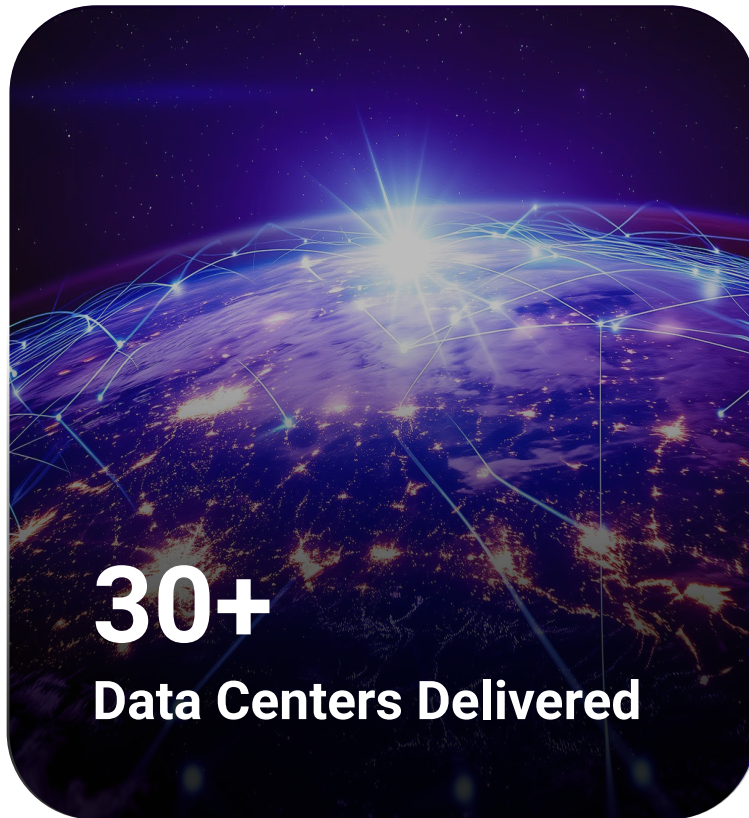
06 Contract-Backed Capital Formation

Customer cash flows can support project debt, GPU financing and strategic infrastructure capital.

Operational Credibility

Built Through Delivery Experience

Gorilla's operational strength is grounded in a proven track record of delivering and running complex infrastructure programs across multiple environments and markets.



- Zero-Touch Provisioning
- OpenStack & Virtualization Experience

Current Proof

- Multi-Country AI Infrastructure Deployments
- Large-Scale B200 & B300 Programs
- Customer-Specific Data Hall Design
- High-Density Power and Cooling Execution
- Long-Term SLA and Managed-Service Responsibility

Gorilla's Strategic Position in the AI Infrastructure Stack

Gorilla operates across all three foundational layers of the AI infrastructure stack, providing a vertically integrated delivery model that eliminates reliance on multiple fragmented providers.

The Integration Advantage

Infrastructure providers typically focus on a single layer of the ecosystem. Construction contractors generally build infrastructure but may not be responsible for ongoing operations. Colocation providers primarily provide hosting environments but do not always handle construction. Managed service providers operate and manage systems but typically do not perform construction.

Turning Infrastructure into Operational AI Platforms

Gorilla's goal is to deliver operational platforms that can run AI workloads reliably, securely, and at scale. By owning the full stack—physical, technical and operational—Gorilla turns infrastructure investment into a functioning, managed AI compute environment.



Layer 1 - Operational & Security Layer

24/7 operations, maintenance, managed services, cybersecurity, physical security and lifecycle support (the Apex layer where infrastructure is transformed into fully operational AI platforms).

Layer 2 - Technical Enablement

Rack and stack, network integration, cloud and virtualization, monitoring systems, and infrastructure activation.

Layer 3 - Physical Infrastructure

Land, facilities, power readiness, cooling, build-out, fit-out and structural deployment (foundation layer).

Layer 4 – Customer & Capital Orchestration

- Customer Contract
- Capacity Structuring
- Financing
- Delivery Partnerships
- Revenue Conversion

Financial Growth Bridge

01 Existing Gorilla Business

Current Revenue Base —
Greater than **US\$101m**

02 Yotta 1 Ramp

- Annualized steady-state contribution: **US\$100m**
- Revenue Commencement: Q4 2026

03 Yotta 2 Ramp

- Annualized steady-state contribution: **US\$490m**
- Revenue Commencement: Q4 2026

04 Batam Phase 1

- Phase 1 Value: **US\$1.3bn**
- Full Deployment: Q1 2027
- Revenue Commencement: Q4 2026

05 Korat First Customer Halls

- Signed Contract Value: approximately **US\$2.5bn**
- Revenue Commencement: Within 12 Months of Notice to proceed.

Final Bridge

Existing Business → Yotta 1 → Yotta 2 → Batam → Korat (Higher Recurring Revenue, Greater Contract Duration & Improving Cash-Flow Visibility)

Gorilla's Data Center Core Team

A delivery-focused leadership team with deep experience across data centers, security, cloud, networking, and operational management. Gorilla's core team combines technical depth with the capability to execute large-scale programs. This combination is required to deliver AI infrastructure at a regional scale.



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SVP of Strategic
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**Balaji Alapilla
Sampath**

Project Director

Why Gorilla & Why Now

01 Customer Demand Is Already Present

Gorilla has secured large-scale contracts and is executing against customer requirements.

02 Infrastructure Is Becoming the Constraint

Power, high-density data halls, GPU availability and operational capability are limiting market growth.

03 Gorilla Can Operate Across Asset Structures

The company is not dependent on owning every facility or using one capital model.

04 Contracted Cash Flows Support Capital Formation

Project financing can be matched to long-duration customer economics.

05 The Platform Is Designed to Compound

Each completed project creates the credibility, operating capability and access to financing required for the next.



Intelligence, Not Just for Humans

gorilla-technology.com

